BUILD HEALTHY PLACES NETWORK
The Build Healthy Places Network catalyzes and supports collaboration across the health and community development sectors to improve the lives of those living within low-income communities. The Network achieves its mission by connecting leaders and practitioners, curating resources and examples of what works, and building the knowledge base for cross-sector collaboration. Build Healthy Places Network is a program of the Public Health Institute in Oakland, CA and funded by the Robert Wood Johnson Foundation.

THE COLORADO HEALTH FOUNDATION
The Colorado Health Foundation works to make Colorado the healthiest state in the nation by ensuring that all Colorado kids are fit and healthy and that all Coloradans achieve stable, affordable and adequate health coverage to improve their health with support from a network of primary healthcare and community services. To advance our mission, the Foundation engages the community through grantmaking, public policy and advocacy, private sector engagement, strategic communications, evaluation for learning and assessment and by operating primary care residency training programs. For more information, please visit www.ColoradoHealth.org.

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FOREWORD

At the Build Healthy Places Network, we connect leaders in community development, public health, and healthcare, lifting up stories of people working together across sectors to improve health in their communities. Embedded in our mission is our commitment to health equity and communities where all people can live rewarding and healthy lives.

As our nation struggles with what is fair and just, and for whom, the urgent call for health equity rings loudly — we’ve seen philanthropic, community development, and public health organizations all prioritize equity in their work. To us, “equity” means fairness. No matter your race, ethnicity, ability, gender, or sexual identity, having an equal opportunity to achieve the American Dream is an intrinsic value in the United States. “Health equity” means a fair and equal opportunity to achieve the long and healthy life we all aspire to live.

What stands in the way? For some of us, there are hurdles too high to jump even when personal motivation is strong. Barriers such as lack of access to good jobs, quality education, affordable quality housing, a safe environment, a social support system, good healthcare — all are determinants of health.

At all levels — national, state, regional, and local — healthy communities demonstration programs are on the rise. These programs focus on addressing the determinants of health, engaging multiple sectors and leveraging new partnerships, and ensuring sustainability of efforts through capacity building and empowerment of people directly affected by the issues at hand in their communities. Through this work, healthy communities programs hope to change the way people think not just about health, but also opportunity, and in turn, advance a culture of health and well-being across the country.

As a leader in healthy communities investments, the Colorado Health Foundation partnered with the Build Healthy Places Network to catalog a range of efforts focused on improving the health of communities. Our report, “Summarizing the Landscape of Healthy Communities: A Review of Demonstration Programs Working Towards Health Equity,” aims to build awareness around mechanisms that currently support healthy communities programs, highlight resources available for the work, and lift up emerging strategies for financing and supporting local efforts.

At the Network, we believe that the determinants of good health are also the determinants of a rewarding life, and that everyone should be able to achieve both. By working together across community development, health, and finance, we have the power as a nation to reverse inequities in health and well-being. The programs detailed in this summary are examples of progress toward that goal. We are happy to share our findings with everyone similarly committed to health equity and opportunity for all.

DOUG JUTTE
Executive Director

COLBY DAILEY
Managing Director
OVERVIEW

Over the past four decades, the healthy communities movement has transformed the way we define and address health. Driven by the disconnect between health spending and health outcomes, growing awareness of the importance of the social determinants of health, and the need to address poverty as means of improving health, communities across the U.S. are bringing together partners from diverse sectors to ensure that good health is happening where we live, learn, work and play.

How can these types of efforts be replicated, and what role do investors — particularly foundations — play in building healthier communities that ensure health equity, equitable opportunities and economic mobility? This report answers this question through a review of capacity-building and investment healthy communities demonstration programs, defined as local, regional and/or national programs of the past 10 years that connect, guide and support local revitalization efforts involving cross-sector partnerships and addressing the social determinants of health. Through this review, this report aims to build awareness around mechanisms that currently support healthy communities efforts nationwide, highlight the types of resources available for the work, and identify new opportunities to finance and support local efforts.
REPORT STRUCTURE

This report begins with an overview of the Healthy Communities Movement at large, providing a framework for a broader environmental scan of 38 regional and national demonstration programs, followed by a deeper dive into the role of foundations in supporting this work.

Three broad research questions guide the analysis of the environmental scan:

1. What actions are communities across the U.S. undertaking to promote healthy communities?
2. At the community level, what types of organizations are working to improve the health of their community?
3. In what ways are foundations investing in this area?

The report ends with questions for the field with an emphasis on the continued role of foundations in healthy communities efforts and future opportunities for cross-sector work.

RESEARCH QUESTIONS AND KEY FINDINGS

1. WHAT ACTIONS ARE COMMUNITIES ACROSS THE U.S. UNDERTAKING TO PROMOTE HEALTHY COMMUNITIES?

- Though place-based health strategies are proliferating, they are relatively new. With roots in the World Health Organization-led Healthy Cities Movement, foundations and healthcare leaders have shifted the movement from largely separate multi-sector efforts to truly cross-sector enterprises. While federal partners have played a key role in the institutionalization of the work, leading partners now include philanthropy and community development.

- Definitions of “healthy communities” are flexible, vary by sector and are shaped by communities themselves. Though definitions of health have been connected with place and social determinants of health more widely, specific social determinants associated with health may vary by sector and organization. Based on this variation, leaders recommend contextual and community-led processes to actualize the definition in practice.

- A wide range of investors spanning multiple sectors support healthy communities initiatives. Investments from leading sectors represent a small fraction of annual healthcare expenditures, only scratching the surface of need. To address this, investors and capacity-building organizations are looking to cross-sector efforts and innovative financial models to help connect communities to capital and sustain investment impact.

- Federal programs are supporting local action. Government is a leading investor in healthy communities efforts. While government focused on key social determinants in silos throughout the 1990s and early 2000s, new focus on neighborhood revitalization and healthcare reform has resulted in cross-agency federal programs holistically addressing the social determinants of health.
2. AT THE COMMUNITY LEVEL, WHAT TYPES OF ORGANIZATIONS ARE WORKING TO IMPROVE THE HEALTH OF THEIR COMMUNITY?

- Healthy Communities 2.0 represents a movement from concept to action. The first two decades of the movement focused on awareness building; now capacity-building and investment programs are more squarely supporting the implementation of concrete projects and programs. Of particular note is the closer integration of key sectors.

- Leading organizations span multiple fields, sectors and scales. "Usual suspects" include coalitions and community quarterbacks at the local level; mid-size health foundations and public health departments at the regional level; and large-scale health foundations, CDFIs and nonprofit networks at the national level.

- Demonstration programs matter for building the movement. Capacity-building and investment programs are key mechanisms for enabling healthy communities efforts from concept to implementation. Tactics still vary widely across programs, but they commonly focus on social determinants of health and provide a framework for local action.

- Context and measurement-driven efforts are key. Becoming increasingly clear is the fact that the healthy communities movement is not just neighborhood-level or urban — it spans rural communities, counties, regions, and more. Furthermore, future investment is critically dependent on demonstration of measurable impact — thus it is no surprise that a number of capacity-building and investment programs emphasize data and measurement.

3. IN WHAT WAYS ARE FOUNDATIONS INVESTING IN THIS AREA?

- Evolving foundation frameworks influence local definitions of health. Foundations are shifting their guiding frameworks, internal structures and funding strategies to include a holistic view of health and wellness, the link between place and health, and the importance of cross-sector work. These new points of emphasis shape how communities define health for themselves.

- Foundations are key investors in early stages of healthy communities work and in cross-sector collaboration. Foundations are investing in various efforts based on their frameworks and definitions of health. Additionally, foundations are skilled at catalyzing collaborative processes, coalition building and implementation, making them effective investors in the early-mid stages of the healthy communities implementation pathway.

- New grantmaking structures are emerging. While size and duration of grantmaking varies across foundations, many are adjusting their grant amounts, structure and length of terms to address healthy communities’ need for flexible, longer-term and sustainable support.

- Foundations use varying levels of technical assistance and other activities to support and build trust with communities. The depth of technical assistance (TA) engagement is partly determined by a foundation’s typology, size and framework focus. Foundations are creating opportunities to learn with and from communities themselves.
LOOKING FORWARD

The healthy communities movement has evolved significantly over time. In moving from concept to action, more truly coordinated efforts are taking shape. Still, this research surfaced important lingering questions that must still be answered to effectively leverage resources and sustain healthy communities efforts:

1. How can all communities be better connected to capital?
2. How can investors work effectively with rural communities?
3. How can foundations incorporate a long-range view into their grantmaking?
4. How can healthy communities efforts be financed in innovative ways?
5. Beyond investment, how will healthy communities efforts be sustained over time?

Healthy communities work often involves addressing complicated and multifaceted problems, and significant positive change in health outcomes may take decades to take shape. However, foundations are well positioned to address these challenges to make significant and lasting impact on communities by implementing new grantmaking strategies, coordinating and nurturing deep partnerships across sectors, developing new measurement and evaluation strategies, and guiding sustainability of healthy communities work for generations to come.
Selected Healthy Communities Milestones, 1970s-Present

1978
World Health Organization Declaration of Alma Alta—SDOH and economy

1984
"Beyond Healthcare" conference, Canada

1988
34 Healthy Cities projects launched throughout Europe by World Health Organization

1992
Dignity Health Community Investment Program launched

1993
First U.S. Healthy Communities convening in California

1996
Creation of Coalition for Healthier Cities and Communities

1999
CDC Launches Racial and Ethnic Approaches to Community Health grant program

2001
Creation of RWJF Program, Active Living by Design

2003
Creation of New England EPA Healthy Communities Grant Program

2006
Launch of 10 year TCE Building Healthy Communities Initiative (2010-2020)

2011
Launch of 10 year TCE Building Healthy Communities Initiative (2010-2020)

2014
RWJF Commission to Build a Healthier America findings released

2015
RWJF Culture of Health Framework Announced

Founding of Build Healthy Places Network

Federal Reserve Bank and Robert Wood Johnson launch Healthy Communities Initiative

Creation of Kaiser Permanente Community Health Initiative

Creation of Coalition for Healthier Cities and Communities

Creation of RWJF Program, Active Living by Design

First U.S. Healthy Communities convening in California

34 Healthy Cities projects launched throughout Europe by World Health Organization

World Health Organization Declaration of Alma Alta—SDOH and economy

Creating federal Healthy Food Financing Initiative

Enactment of Affordable Care Act, creation of Prevention and Public Health Fund

1978
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Enactment of Affordable Care Act, creation of Prevention and Public Health Fund

Primary Initiating Sector

- Community Development
- Public Health
- Healthcare
- Foundations

National Programs / Policies

Movement—Building Milestones

FD
PH
HC
CD
PH
HC
FD
PH
HC
Cities / Counties with 3+ Healthy Communities Efforts

**INVESTMENT PROGRAMS**

**CAPACITY BUILDING PROGRAMS**

- **A**
  - Seattle / King County, WA
  - BUILD Health Challenge, DASH
  - Healthy Communities Initiative

- **B**
  - Portland / Yamhill County, OR
  - BUILD Health Challenge
  - AHEAD, Bridging for Health, Healthy Beginnings + Healthy Communities Initiative

- **C**
  - San Francisco, CA
  - Equity with a Twist, Partners in Progress
  - SCALE

- **D**
  - Oakland / Alameda County, CA
  - Best Babies Zone, BUILD Health Challenge
  - Partners in Progress, Building Healthy Communities
  - Collaboratives for Health Equity, Purpose Built Communities

- **E**
  - Los Angeles, CA
  - BUILD Health Challenge, Equity with a Twist, Partners in Progress
  - Building Healthy Communities
  - SCALE

- **F**
  - Denver, CO
  - BUILD Health Challenge
  - Healthy Communities Initiative, What Works Cities

- **G**
  - Pueblo, CO
  - InvestHealth
  - SCALE, ReThink Health

- **H**
  - Albuquerque / Bernalillo County, NM
  - BUILD Health Challenge, Joining Forces Grant
  - Collaboratives for Health Equity, SCALE

- **I**
  - Chicago / Cook County, IL
  - BUILD Health Challenge, Culture of Health Prize
  - DASH, Partners in Progress
  - Healthy Communities Initiative, Collaboratives for Health Equity

- **J**
  - Louisville, KY
  - Culture of Health Prize
  - Plan4Health, What Works Cities

- **K**
  - Detroit / Wayne County, MI
  - BUILD Health Challenge
  - AHEAD, Collaboratives for Health Equity

- **L**
  - Cleveland / Cuyahoga County, OH
  - BUILD Health Challenge
  - Learning Collaborative on Health Disparities, Collaboratives for Health Equity, SCALE

- **M**
  - New Orleans, LA
  - Best Babies Zone, Equity with a Twist
  - Purpose Built Communities

- **N**
  - Atlanta, GA
  - AHEAD, Purpose Built Communities, ReThink Health

- **O**
  - Spartanburg, SC
  - Culture of Health Prize, Way to Wellville
  - Bridging for Health, Purpose Built Communities

- **P**
  - Raleigh, NC
  - Healthy Futures Fund
  - SCALE, What Works Cities

- **Q**
  - Washington, DC
  - Healthy Futures Fund, Partners in Progress, Community Health Initiatives-Kaiser Permanente
  - Collaboratives for Health Equity

- **R**
  - Baltimore, MD
  - BUILD Health Challenge, DASH
  - Collaboratives for Health Equity, Plan4Health

- **S**
  - Springfield, MA
  - BUILD Health Challenge, Joining Forces Grant, Transforming Communities Initiative

- **T**
  - Boston Metro Area, MA
  - Healthy Neighborhoods Equity Fund
  - AHEAD, Healthy Communities Initiative, Plan4Health

*InvestHealth was an emerging program effort at time of scan; sites included for only CO programs.*
<table>
<thead>
<tr>
<th>NAME</th>
<th>PROGRAM TYPE</th>
<th>INITIATING SECTOR</th>
<th>TARGET FIELD / INDUSTRY</th>
<th>MISSION / APPROACH</th>
<th>START DATE / PROGRAM PERIOD</th>
<th>SECTOR FOCUS</th>
<th>GRANT AMOUNTS # SITES (if applicable)</th>
<th>FUNDERS</th>
</tr>
</thead>
<tbody>
<tr>
<td>100 Million Healthier Lives</td>
<td>Capacity- building</td>
<td>Nonprofit</td>
<td>Healthcare, public health and other sectors working to improve health</td>
<td>Help 100 million people live healthier lives by 2020, fundamentally transform the way the world thinks and acts to improve health, well-being and equity to get to breakthrough results.</td>
<td>2014 6 years</td>
<td>Public health/ healthcare focus</td>
<td>Amount N/A Over 700 members/sites</td>
<td>Robert Wood Johnson Foundation (a project of the Institute for Healthcare Improvement)</td>
</tr>
<tr>
<td>Active Living by Design</td>
<td>Capacity- building</td>
<td>Philanthropy</td>
<td>Public health, public policy, urban planning, design, community development, architecture, social work, nutrition</td>
<td>Creates community-led change by working with local, state and national partners to build a culture of active living and healthy eating.</td>
<td>2002 Ongoing</td>
<td>Public health/ healthcare focus</td>
<td>Amount N/A Sites unknown</td>
<td>Robert Wood Johnson Foundation (a program of Third Sector New England)</td>
</tr>
<tr>
<td>Alignment for Health Equity and Development (AHEAD) Initiative</td>
<td>Capacity- building</td>
<td>Nonprofit</td>
<td>Community development, public health, healthcare</td>
<td>Aligns resources of health and community development stakeholders to improve health.</td>
<td>2014 18 months</td>
<td>Exploit community development focus</td>
<td>$60,000 in-kind TA, $20,000 seed funding to 5 sites</td>
<td>Public Health Institute, Reinvestment Fund, Kresge Foundation</td>
</tr>
<tr>
<td>Best Babies Zone</td>
<td>Capacity- building</td>
<td>N/A</td>
<td>Social services, education, healthcare, public health</td>
<td>Ensures all babies are born healthy, in communities that enable them to thrive and reach their full potential.</td>
<td>2012 4 years</td>
<td>Cross-sector Amount N/A 3 sites</td>
<td>Kellogg Foundation with technical support from UC Berkeley School of Public Health</td>
<td></td>
</tr>
<tr>
<td>Bridging for Health</td>
<td>Capacity- building</td>
<td>Nonprofit</td>
<td>Healthcare, public health, social services, business, schools, housing, and others</td>
<td>Improves population health by rebalancing and aligning investments while fostering linkages among public health, healthcare and other sectors.</td>
<td>2015 Ongoing</td>
<td>Public health/ healthcare focus</td>
<td>Amount N/A 4 sites</td>
<td>Robert Wood Johnson Foundation with technical support from Georgia Health Policy Center</td>
</tr>
<tr>
<td>Build Healthy Places Network</td>
<td>Capacity- building</td>
<td>Nonprofit</td>
<td>Community development, public health, healthcare</td>
<td>Catalyzes and supports collaboration across the community development and health sectors to improve low-income communities and lives of people living in them.</td>
<td>2014 Ongoing</td>
<td>Exploit community development focus</td>
<td>$20,000 for Joining Forces Grant Program Sites N/A</td>
<td>Robert Wood Johnson Foundation (a program of Public Health Institute)</td>
</tr>
<tr>
<td>Collaboratives for Health Equity (formerly Place Matters)</td>
<td>Capacity- building</td>
<td>Nonprofit</td>
<td>Public health, public policy, local government</td>
<td>Empowers leaders and communities to identify and address social, economic and environmental conditions that shape health and life opportunities.</td>
<td>2006 Ongoing</td>
<td>Local government focus</td>
<td>Amount N/A 19 sites</td>
<td>Kellogg Foundation, and others (a project of the National Collaborative for Health Equity/New Venture Fund)</td>
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<tr>
<td>Communities Joined In Action</td>
<td>Capacity- building</td>
<td>Nonprofit</td>
<td>Public health, healthcare</td>
<td>Creates networks of community health collaboratives to improve health, improve access and eliminate disparities.</td>
<td>2005 Ongoing</td>
<td>Public health/ healthcare focus</td>
<td>Amount N/A Sites unknown</td>
<td>Robert Wood Johnson Foundation (a program of Georgia Health Policy Center)</td>
</tr>
<tr>
<td>County Health Rankings &amp; Roadmaps</td>
<td>Capacity- building</td>
<td>Philanthropy</td>
<td>Public health, business, education, Philanthropy and investors, nonprofits, community development, government and healthcare</td>
<td>Strengthens capacity to advance efforts to build a Culture of Health in their communities.</td>
<td>2009 Ongoing</td>
<td>Exploit community development focus</td>
<td>Amount N/A Sites N/A</td>
<td>A program of Robert Wood Johnson Foundation</td>
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<tr>
<td>NAME</td>
<td>PROGRAM TYPE</td>
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<td>Healthy Communities Initiative</td>
<td>Capacity-building</td>
<td>Financial institution, Philanthropy</td>
<td>Community development, public health, healthcare</td>
<td>Enriches the debate on how cross-sector and place-based approaches to revitalize neighborhoods and improve health.</td>
<td>2010 Ongoing</td>
<td>Explicit community development focus</td>
<td>Amount N/A Sites unknown</td>
<td>Robert Wood Johnson Foundation (in partnership with the regional Federal Reserve Banks)</td>
</tr>
<tr>
<td>Learning Collaborative on Health Disparities</td>
<td>Capacity-building</td>
<td>Nonprofit</td>
<td>Local government (mayors, council, health departments, planning departments, etc)</td>
<td>Seeks to understand emerging city-level models to address the social determinants of health and reduce childhood obesity-related health disparities.</td>
<td>2014 1 year</td>
<td>Local government focus</td>
<td>Amount N/A 7 sites</td>
<td>Robert Wood Johnson Foundation</td>
</tr>
<tr>
<td>Moving Healthcare Upstream</td>
<td>Capacity-building</td>
<td>Academic institution</td>
<td>Healthcare, public health</td>
<td>Accelerates innovations that improve health of the community by promoting child and family well-being.</td>
<td>N/A Ongoing</td>
<td>Public health/healthcare focus</td>
<td>Amount N/A 20 sites</td>
<td>The Kresge Foundation (program of Nemours and UCLA Center for Healthier Children, Families, and Communities)</td>
</tr>
<tr>
<td>Network for Regional Healthcare Improvement</td>
<td>Capacity-building</td>
<td>Nonprofit</td>
<td>Healthcare, public health</td>
<td>Improves health and healthcare in communities across the U.S. through an active and engaged network of Regional Health Improvement Collaboratives (RHICs).</td>
<td>2004 Ongoing</td>
<td>Public health/healthcare focus</td>
<td>Amount N/A 40 collaboratives</td>
<td>Robert Wood Johnson Foundation</td>
</tr>
<tr>
<td>Plan4Health</td>
<td>Capacity-building</td>
<td>Government, Nonprofit</td>
<td>Local government (planning, public health)</td>
<td>Supports creative partnerships to build sustainable, cross-sector coalitions (focus on increasing health equity through nutrition or physical activity).</td>
<td>2014 Ongoing</td>
<td>Local government focus</td>
<td>Small grant programs based on topic to 36 sites</td>
<td>Centers for Disease Control and Prevention/ Program of American Planning Association and American Public Health Association</td>
</tr>
<tr>
<td>Purpose Built Communities</td>
<td>Capacity-building</td>
<td>Philanthropy</td>
<td>Education, housing, healthcare, community development, social services</td>
<td>Partners with a local lead organization that serves as the community quarterback to help create vibrant new communities where everyone has the opportunity to thrive.</td>
<td>2009 Ongoing</td>
<td>Explicit community development focus</td>
<td>Amount N/A 13 sites</td>
<td>Cousins Family Foundation, private investors</td>
</tr>
<tr>
<td>ReThink Health</td>
<td>Capacity-building</td>
<td>Philanthropy</td>
<td>Healthcare, economics, policy, government, business</td>
<td>Foster catalytic leadership and test innovative ideas for bridging and redesigning their health and healthcare systems, continuously learning with those who strive for significant, systemwide</td>
<td>2007 Ongoing</td>
<td>Public health/healthcare focus</td>
<td>Amount N/A 4 sites</td>
<td>The Rippel Foundation, Robert Wood Johnson Foundation</td>
</tr>
<tr>
<td>Spreading Community Accelerators through Learning and Evaluation (SCALE): Pathway to Pacesetter (P2P)</td>
<td>Capacity-building</td>
<td>Nonprofit</td>
<td>Public health (health department), healthcare (insurers and hospitals), community-based organizations, education,</td>
<td>Assists communities to achieve unprecedented results in improving the health and well-being of people, populations and the community-at-large and to close equity gaps.</td>
<td>2015 20 months</td>
<td>Public health/healthcare focus</td>
<td>$60,000 to 24 sites</td>
<td>Robert Wood Johnson Foundation (a program of 100 Million Healthier Lives/ Institute for Healthcare Improvement)</td>
</tr>
<tr>
<td>What Works Cities</td>
<td>Capacity-building</td>
<td>Philanthropy</td>
<td>Local government (public health, affordable housing, transportation, planning, public safety)</td>
<td>Helps 100 mid-sized American cities enhance their use of data and evidence to improve services, inform local decision-making and engage residents.</td>
<td>2015 Ongoing</td>
<td>Local government focus</td>
<td>Amount N/A 39 sites</td>
<td>Bloomberg Philanthropies</td>
</tr>
<tr>
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<td>PROGRAM TYPE</td>
<td>INITIATING SECTOR</td>
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<tr>
<td>Colorado Healthy Communities Initiative</td>
<td>Capacity-building (regional)</td>
<td>Philanthropy</td>
<td>Community development, healthcare, public health, planning, education, early childhood</td>
<td>Helped communities define and act on their own vision of a healthy community.</td>
<td>1992, 9 years</td>
<td>Explicit community development focus</td>
<td>$50,000 annually to 28 sites ($8.8 million total)</td>
<td>The Colorado Trust</td>
</tr>
<tr>
<td>Foundation for Healthy Communities, NH</td>
<td>Capacity-building (regional)</td>
<td>Nonprofit (hospital association)</td>
<td>Healthcare, public health, early childhood, education</td>
<td>Improve health and healthcare in communities through partnerships that engage individuals and organizations.</td>
<td>N/A, Ongoing</td>
<td>Public health/healthcare focus</td>
<td>Amount N/A Sites unknown New Hampshire Hospital Association</td>
<td></td>
</tr>
<tr>
<td>BUILD Health Challenge</td>
<td>National Investment</td>
<td>Philanthropy</td>
<td>Healthcare (health systems, hospitals), public health (health departments), community-based organizations</td>
<td>Increases the number and effectiveness of hospital, community and public health collaborations to improve health.</td>
<td>2015, 2 years</td>
<td>Public health/healthcare focus</td>
<td>$75,000 planning grants; $250,000 implementation grants to 17 sites</td>
<td>Kresge Foundation, Robert Wood Johnson Foundation, the Advisory Board Company, de Beaumont Foundation, The Colorado Health Foundation</td>
</tr>
<tr>
<td>Building Sustainable Communities</td>
<td>National Investment</td>
<td>Nonprofit/nonprofit bank (CDFI)</td>
<td>Community development, public health, housing, healthcare, education, social services</td>
<td>Works with community partnerships to take on affordable housing, economic development, education, health and safety, and stabilizing family income simultaneously.</td>
<td>2007, Varied</td>
<td>Explicit community development focus</td>
<td>100 grants per year; $15 million in 56 neighborhoods (about $50 million annually in total)</td>
<td>Local Initiatives Support Corporation</td>
</tr>
<tr>
<td>Culture of Health Prize</td>
<td>National Investment</td>
<td>Philanthropy</td>
<td>Multi-sector (not specified)</td>
<td>Celebrates communities that have placed a priority on health and are creating powerful partnerships and deep commitments to make change.</td>
<td>2015, 1 year</td>
<td>Cross-sector</td>
<td>$25,000 in individual prizes to 16 sites</td>
<td>Robert Wood Johnson Foundation (Administered by County Health Rankings &amp; Roadmaps)</td>
</tr>
<tr>
<td>Data Across Sectors for Health (DASH)</td>
<td>National Investment</td>
<td>Philanthropy</td>
<td>Public health, healthcare, human services and other sectors</td>
<td>Identifies barriers, opportunities, promising practices and indicators of progress for multi-sector collaborations to connect information systems and share data for community health improvement.</td>
<td>2014, 18 months</td>
<td>Public health/healthcare focus</td>
<td>Up to $200,000 in individual grants to 10 sites</td>
<td>Robert Wood Johnson Foundation; technical support from Illinois Public Health Institute and Michigan Public Health Institute</td>
</tr>
<tr>
<td>NAME</td>
<td>PROGRAM TYPE</td>
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<td>MISSION / APPROACH</td>
<td>START DATE / PROGRAM PERIOD</td>
<td>SECTOR FOCUS</td>
<td>GRANT AMOUNTS / SITES (if applicable)</td>
<td>FUNDERS</td>
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| Dignity Health Community Investments | National Investment   | Nonprofit (hospital) | Community development, healthcare and other stakeholders                                | Improves our communities by giving local activists the financial tools they need to serve the underserved. | 1992 Ongoing                 | Explicit community development focus | $881.1 million in loans to 185 nonprofits  
Sites unknown                  | Dignity Health                                                         |
| Equity With a Twist                | National Investment   | Nonprofit (CDFI) and private bank | Community development, affordable housing, and education                              | Supports integrative, outcomes-driven solutions to poverty.                           | 2016 10 years               | Explicit community development focus | $2 million in flexible, low-cost financing per site  
($5 million total) to 3 sites | Low Income Investment Fund in partnership with JP Morgan Chase          |
| Healthy Futures Fund               | National Investment   | Nonprofit (CDFI) and private bank | Community development, healthcare and other stakeholders                               | Improves community health by expanding healthcare access through a co-location model for health centers and affordable housing projects. | 2012 7 years                 | Explicit community development focus | $2.10 million individual loans  
($200 million total)  
Sites unknown | Project of Local Initiatives Support Corporation/Morgan Stanley and The Kresge Foundation |
| Joining Forces Grant               | National Investment   | Philanthropy, nonprofit | Community development, public health, healthcare                                        | Supports planning activities that will result in collaboration between BUILD grantees and Community Development Financial Institutions. | 2016 6 months               | Public health/healthcare focus    | $20,000 planning grant to 3 sites       | Build Healthy Places Network, Kresge Foundation                                              |
| Partners In Progress               | National Investment   | Nonprofit bank (CDFI), Philanthropy | Community development, housing, youth development, social services                   | Transforms the field of community development by advancing the community “quarterback” model. | 2014 1 year                 | Explicit community development focus | $250,000 individual grants  
($3.2 million total) to 11 sites | Citi Foundation in partnership with Low Income Investment Fund |
| The Way to Wellville               | National Investment   | Nonprofit, Philanthropy | Public health, education, transportation                                               | Produces visible improvements in five measures of health and economic vitality (health, financial, community conditions, sustainability and local priorities). | 2014 5 years                 | Public health/healthcare focus    | Amount N/A  
5 sites | A program of Health Initiative Coordinating Council (HICCup), partially funded by Robert Wood Johnson Foundation |
<p>| Transforming Communities Initiative | National Investment   | Nonprofit (healthcare system) | Public health, healthcare (hospitals and healthcare systems), education, early childhood, academic institutions | Focuses on community health and well-being as a way to empower low-income, disadvantaged and underserved populations and communities (emphasis on built environment economic revitalization, social determinants, etc.) | 2015 5 years                 | Public health/healthcare focus    | Up to $500,000 individual investments ($80 million total) to 6 sites | Trinity Health                                                                 |</p>
<table>
<thead>
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<tr>
<td>Building Healthy Communities, CA</td>
<td>Regional Investment</td>
<td>Philanthropy</td>
<td>Education, healthcare, neighborhood development groups (community development, planning, etc)</td>
<td>Improves health systems and the physical, social, economic and service structures that support healthy living and healthy behaviors in California.</td>
<td>2010</td>
<td>10 years</td>
<td>Public health/ healthcare focus</td>
<td>$1 billion across 14 sites</td>
</tr>
<tr>
<td>Community Health Initiative- Kaiser Permanente</td>
<td>Regional Investment</td>
<td>Nonprofit (healthcare system)</td>
<td>Healthcare, public health, education, local government, community-based organizations, businesses, residents</td>
<td>Supports access to healthy, affordable food and activity-promoting environments</td>
<td>2006</td>
<td>Ongoing</td>
<td>Public health/ healthcare focus</td>
<td>Amount N/A</td>
</tr>
<tr>
<td>Healthy Beginnings+Healthy Communities Initiative, OR, WA</td>
<td>Regional Investment</td>
<td>Philanthropy (health)</td>
<td>Education, community-based organizations, coalitions, healthcare</td>
<td>Supports community-led efforts that impact health in the early years of life</td>
<td>2015</td>
<td>5 years</td>
<td>Cross-sector</td>
<td>$750,000 to 25 communities in Oregon and Southwest Washington</td>
</tr>
<tr>
<td>Healthy Neighborhoods Fund, NY</td>
<td>Regional Investment</td>
<td>Philanthropy (health)</td>
<td>Local government, businesses, education, community-based organizations, residents</td>
<td>Increases access to healthy, affordable food, improves access to safe places where people can exercise and be active; and connects children and adults to programs that encourage healthy behaviors.</td>
<td>2015</td>
<td>2 years</td>
<td>Cross-sector</td>
<td>$250,000- $600,000 grants ($2 million total) to 6 sites</td>
</tr>
<tr>
<td>Healthy Places NC</td>
<td>Regional Investment</td>
<td>Philanthropy</td>
<td>Healthcare, education, local government, community-based organizations</td>
<td>Improves the health and overall quality of life for people in rural areas of North Carolina.</td>
<td>2012</td>
<td>10 years</td>
<td>Public health/ healthcare focus</td>
<td>$100 million across 10-12 sites in seven counties ($30 million invested so far)</td>
</tr>
<tr>
<td>New Communities Program, Chicago</td>
<td>Regional Investment</td>
<td>Nonprofit financial institution (CDFI), Philanthropy</td>
<td>Community development, public health, healthcare, public safety, housing</td>
<td>Supports comprehensive community development in 16 Chicago neighborhoods with a focus on employment, health, housing, and violence reduction</td>
<td>2002</td>
<td>Ongoing</td>
<td>Explicit community development focus</td>
<td>$47 million over 14 years to 16 neighborhoods</td>
</tr>
</tbody>
</table>
SELECTED HEALTHY COMMUNITIES RESOURCES FOR ACTION

- Addressing Health Disparities in Cities: Learning from the Field Report, National League of Cities
- Build Healthy Places Network
- Building Cross-Sector Collaboration, The Prevention Institute
- Community Commons
- County Health Rankings and Roadmaps
- Mapping the Movement map, Institute for Healthcare Improvement: 100Million Healthier Lives
- Making the Case and Getting Underway: A Funder Toolkit, the Convergence Partnership
- Pathway for Transforming Regional Health; Stewarding Regional Health Transformation; Financing Regional Health Transformation, ReThink Health
- The Community Toolbox, Work Group for Community Health and Development at the University of Kansas
- Towards A Better Place: Resources for Effective Grantmaking & Community Partnerships, Movement Strategy Center, Neighborhood Funders Group, and the Aspen Institute Forum for Community Solutions
- Healthy Communities Navigator, Trust for America’s Health